

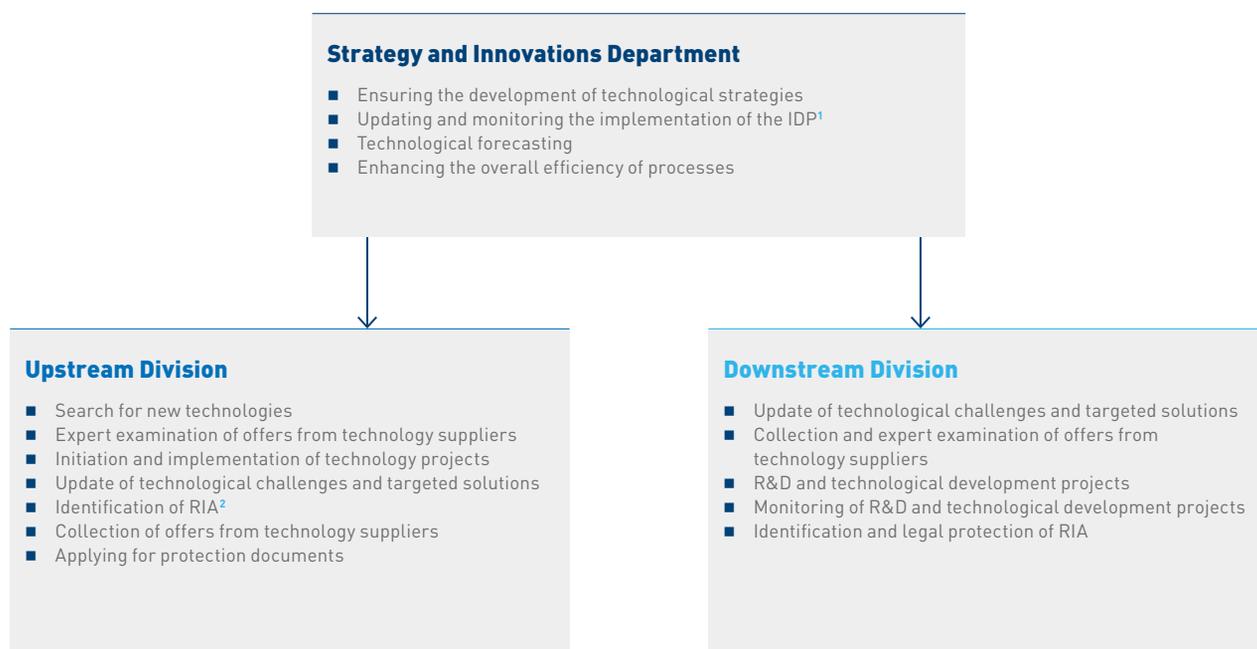
INNOVATIVE INFRASTRUCTURE

GAZPROM NEFT'S APPROACH TO INNOVATIVE DEVELOPMENT 'FROM STRATEGIC GOALS TO TECHNOLOGICAL PROJECTS' WAS INTRODUCED IN 2014. IT FOCUSES ON THE TECHNOLOGIES REQUIRED TO OVERCOME THE CHALLENGES THAT ARE ENCOUNTERED AS THE COMPANY SEEKS TO ACHIEVE ITS STRATEGIC GOALS.

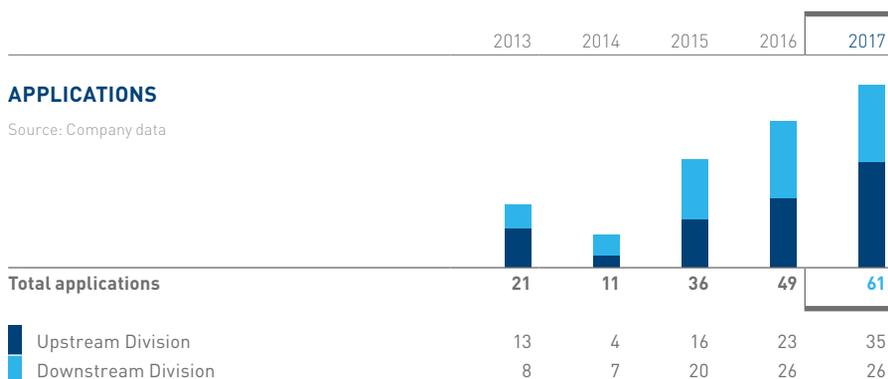
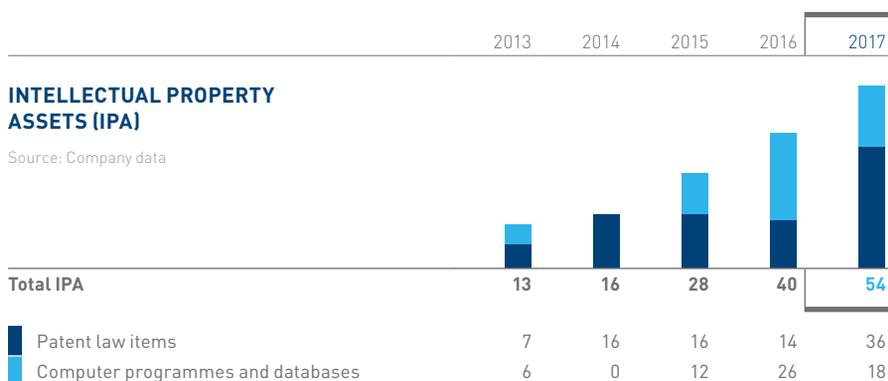
Gazprom Neft takes a pragmatic approach to the development and introduction of new technologies. The Company acquires the effective solutions that are available on the market and adapts them to the conditions of its specific assets. At the same time, the Company is developing a technology market by encouraging partners to create new solutions and acting as the first buyer. Unique solutions that are not available on the market are developed by the Company together with domestic and foreign partners.

In 2017, the Company continued to expand its intellectual property portfolio.

RESEARCH AND INNOVATION CONTROL CONFIGURATION



¹ — IDP – Innovative development programme.
² — RIA – results of intellectual activity.



“Our successes in 2017, the expansion of our resource base, the growth in inventories, greater efficiency, the record volume of production, and the record profit are all due to the use of the most advanced technological solutions”.

Alexander Dyukov

CEO of Gazprom Neft PJSC

FUNDAMENTAL DOCUMENTS

TECHNOLOGY STRATEGY OF THE UPSTREAM DIVISION

The Upstream Division drafted a Technology Strategy in 2014. It serves as a driver for the Company’s organic growth and is a key to solving the problem of the cost-effective incorporation of hard-to-recover reserves into development. Today, the Technology Strategy encompasses all the division’s priority areas, including technologies for geological exploration and the development of the resource base:

- well drilling and completion technologies;
- enhanced oil recovery and intensification of the inflow;
- development of unconventional reserves;
- development of sub-gas deposits;
- Electronic Asset Development (EAD);
- development of carbonate and fractured reservoirs;
- new generation infrastructure;
- capital construction.

The Technology Strategy is managed by the Management Committee chaired by the First Deputy CEO of Gazprom Neft PJSC.

The Upstream Division has introduced the Technology Management System (TMS), which consists of a structured set of methods, standards, and supporting tools that constitute a single system for managing processes involving the search for, selection, testing, introduction, and replication of technologies.